

## **Management Committee**

**Date: 27<sup>th</sup> March 2015**

**Public/ Private: Public**



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## **Joint Resourcing: Place Based Approach**

### **1.0 Purpose**

For the CPP Management Committee to consider the potential to look at joint resourcing, through an approach put forward by Scottish Futures Trust as part of their Smarterplaces programme.

### **2.0 Recommendations**

The Management Committee:

- consider whether the proposed approach outlined in 4.1 and detailed in Appendix 1 is a reasonable way in which to take forward joint resourcing in Argyll and Bute;
- Consider and agree the scope, timing, resource and content for workshops as set out in 4.2.

### **3.0 Background**

Peter Kearns of Scottish Futures Trust (SFT) attended a meeting of the Chief Officers Group of the CPP on 3<sup>rd</sup> December 2014, to present the benefits of the Smarterplaces programme for Argyll and Bute. The programme's purpose is to look at how best to make use of assets and create efficiencies within a defined place, a place being a town or localised area within the council boundary, looking in particular at business functions, plans for regeneration and public sector portfolios. The Chief Officers Group agreed that this was an opportune time to consider the use and joint resourcing of assets given the need for partnership working and the current financial context. Following the meeting SFT have drafted a proposal for the Management Committee's consideration, outlining how this could be taken forward in Argyll and Bute.

### **4.0 SFT's Smarterplaces programme**

The Scottish Future Trust's Smarterplaces programme is actively engaged in a number of areas around Scotland, bringing together Local Authorities, the NHS and other agencies to support the collaborative use of all the assets and resources in a place in pursuit of impact and value. The programme provides an opportunity to explore how joint action might deliver better outcomes, particularly in response to the

key services and financial drivers of the Council and the NHS, and the regeneration of areas within Argyll and Bute.

#### **4.1 Proposal for initiating an approach in Argyll and Bute**

The outcome of an initial approach is to gain a shared understanding between agencies of:

- what's going on;
- where it would be worth sharing plans and resources; and,
- the benefits on the ground from collaborative working.

A draft proposal is attached in Appendix A which outlines that over a 2 month period SFT would support:

##### 1. Mapping

Bringing together the property, site, and investment data held by the Council, NHS and SFT to fully capture the extent of current and intended asset holdings.

##### 2. Workshops

Facilitating collaborative sessions with those responsible for the delivery of services and the stewardship of assets in order to provide a shortlist for action. SFT can support three half day sessions with 15-25 participants at each.

##### 3. Framework

Support the Council, NHS and other partners to agree an endorsed direction of travel, prioritising specific workstreams, and shaping a pragmatic delivery mechanism.

#### **4.2 Considerations for the CPP Management Committee**

The CPP Management Committee needs to consider:

1. The breadth of approach - As the approach is place based, the Management Committee needs to consider whether to look at all of Argyll and Bute at the one time, or look at individual towns (Campbeltown, Rothesay, Dunoon, Oban, Helensburgh, Lochgilphead) within separate workshops. Note that support for workshops is limited to three.
2. Resource availability – whether organisations have resource to make available to attending workshops with SFT.
3. Appropriate timing – what the best 2 month period would be in which to undertake this. Note: The Management Committee next meets on 17 June 2015.

4. Content of workshops – it is proposed that the workshops will address answering questions under the following:
- Future shape of Services
  - Change and Investment
  - Opportunities
  - Action

## 5.0 Conclusions

SFT's Smarterplaces programme offers the CPP the opportunity to look at the assets within Argyll and Bute and to explore where there are potential benefits of sharing resources for better partnership working, creating financial efficiencies and delivering better services.

## 6.0 Implications

Strategic Implications	This report is concerned with the overall delivery of the SOA.
Consultations, Previous considerations	SFT presented their Smarterplaces Programme the CPP Chief Officers Group on 3 December 2014.
Resources	The Smarterplaces programme offers the opportunity for CPP partners to explore the potential for sharing of resources in areas across Argyll and Bute.
Prevention	The outcomes of this project have the potential to prevent duplication of public sector resources.
Equalities	n/a

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## Appendices

Appendix A – SFT Outline for Proposed Place Based Reviews: Argyll and Bute

## **Appendix A**

### **Outline for Proposed Place Based Reviews: Argyll and Bute**

#### **Context**

The Scottish Future Trust's Smarterplaces programme is actively engaged in a number of areas around Scotland, bringing together Local Authorities, the NHS and other agencies to support the collaborative use of all the assets and resources in a place in pursuit of impact and value.

Our programme of place based reviews has already identified a significant number of projects/opportunities, many of which involve a wide range of public sector owned assets. There is now an opportunity to explore how joint action might deliver better outcomes, particularly in response to the key services and financial drivers of the Council and the NHS, and the regeneration of areas within Argyll and Bute.

#### **Scope**

Building on the work to date and SFT experience elsewhere, the following scopes are proposed over a 2 month period:

1. Mapping  
Bringing together the property, site, and investment data held by the Council, NHS and SFT to fully capture the extent of current and intended asset holdings.
2. Workshops  
Facilitating collaborative sessions with those responsible for the delivery of services and the stewardship of assets in order to provide a shortlist for action.
3. Framework  
Support the Council and NHS in agreeing an endorsed direction of travel, prioritising specific workstreams, and shaping a pragmatic delivery mechanism.

#### **Outcome**

A shared understanding between agencies of what's going on, where it would be worth sharing plans and resources, and the benefits on the ground from collaborative working.

## Workshop Outline

### Purpose

In order to protect and improve local services within constrained resources and support local regeneration whilst realising significant savings, place based workshops are proposed which will bring together key agencies to target practical and deliverable opportunities for collaboration.

### Draft Format (Workshop 1)

Activity	Description	Notes
1.Introduction and Welcome	Why are we doing this?	
2. Future shape of Services	How might services look? <ul style="list-style-type: none"><li>• Shared assumptions/criteria</li><li>• Shared direction of travel/outcomes</li></ul>	Group Working
3.Change and Investment	What's in motion in this area? <ul style="list-style-type: none"><li>• Plans on the table/being developed</li><li>• Likely impact on services/assets</li></ul>	Group Working
4.Opportunities	Where/what should we target? <ul style="list-style-type: none"><li>• Reconfirm specific opportunities</li><li>• Articulate the rationale/benefits</li></ul>	Group Working
5.Action	How do we seize potential benefits? <ul style="list-style-type: none"><li>• Agree shared priorities</li><li>• Set out a structured approach</li></ul>	Group Working
6.Finish	Do we have buy-in? <ul style="list-style-type: none"><li>• Agreed actions and ownership</li></ul>	

### Outcomes

Identification of a framework and limited number of shared projects/initiatives which would deliver significant benefits and savings to the local communities they serve and a way to make them happen.